

Annual Report 2009

Schweizerische Friedensstiftung
Fondation suisse pour la paix
Fondazione svizzera per la pace
Swiss Peace Foundation

2009
swiss
peace

Impressum

swisspeace Annual Report 2009

Circulation: 2200 German, 600 French, 1000 English

Publisher: swisspeace

Sonnenbergstrasse 17, PO Box, CH-3000 Bern 7

Tel. +41 (0)31 330 12 12

Fax +41 (0)31 330 12 13

info@swisspeace.ch

www.swisspeace.org

Editors: Liliana Rossier, Christa Dold

Design: Jenny Leibundgut, Bern

Translation: Eric Edgell-Grimley

Print: Burkhardt AG, Bern

Table of contents

Glossary	4
Peace – Between Ethical Behavior and Realpolitik	5
A Year of Radical Change	6
Driving Force for a Coherent Peace Policy	8
A Transitional Year for NCCR	10
Mediation in Peace Processes	12
How Business Actors Can Support Peace Processes	14
Humanitarian Dialogue in North Caucasus	15
BEFORE: Preventing Political Violence	16
Positive Feedback from the Media and the General Public	17
New Strategies to Meet Future Challenges	18
Staff 2009	19
Financial Statement 2009	20
Publications 2009	22
Foundation Board	24
Scientific Advisory Board and Business Advisory Board	25
Join the Support Association and Help Build a More Peaceful World!	26

Glossary

B&P	Business and Peace
CDE	Center for Development and Environment
CSS	Center for Security Studies, ETH Zurich
DCAF	Geneva Centre for the Democratic Control of Armed Forces
DDPS	Federal Department of Defence, Civil Protection and Sport
DSF	German Foundation for Peace Research
ETH	Swiss Federal Institute of Technology, Zurich
FDFA	Federal Department of Foreign Affairs
FEWER	Forum on Early Warning and Early Response
GCSP	Geneva Centre for Security Policy
GTZ	German Technical Cooperation
IGS	International Graduate School North-South
IHEID	Graduate Institute of International and Development Studies, Geneva
KOFF	Center for Peacebuilding
MSP	Mediation Support Project
NCCR	National Centre of Competence in Research
PA IV	Political Affairs Division IV (FDFA)
PMGL	Peace Mission of General Lebed
SDC	Swiss Agency for Development and Cooperation
SEF	Swiss Expert Pool for Civilian Peacebuilding
SEK	Federation of Swiss Protestant Churches
SIDA	Swedish International Development Cooperation Agency
SNSF	Swiss National Science Foundation
SWISSINT	Swiss Armed Forces International Command
UNDP	United Nations Development Programme



On people's and societies' intuitive scale of values peace is not unrivalled. Frequently the concept is linked with other fundamental values like freedom, justice, law and security – and is often in competition with these. In so-called «realpolitik» peace has to too often take a back seat to the interests of power politics and economic considerations. Given the normative power of reality the danger is that it will cease to be important, except as an afterthought.

Ever since its founding the Swiss Peace Foundation swisspeace has had to adapt itself time and again to the changed circumstances dictated by realpolitik. The range of services offered has changed noticeably in response to the constantly changing needs of its partners and target groups. Considering its basic concerns with peace policy, it is no easy balancing act. In any business enterprise or institution it is the duty of management to constantly differentiate the products and services offered on the market. That said, however, peace research that too closely matches the demand will be in danger of neglecting important basic research, theory and methodology. An organization like swisspeace, if it allowed itself to be ruled solely by demand, would sooner or later lose its peace policy core competences and in this respect fail to live up to its ethical obligations. swisspeace has always been aware of this potential conflict between the need to adapt and its core obligations, and has so far succeeded brilliantly in balancing the demands of the

market with peace policy fundamentals. To ensure that this continues to be the case the Foundation launched in 2009 a thorough, strategy-driven structural reorganization. The new organizational structure is designed to take the great variety of ever changing demands and obligations placed upon peace research and peacebuilding fully into account. It will also ensure that the concept of peace remains at the core of all swisspeace activities as the normative principle.

The Foundation Board depends on the active collaboration of its 20 members. Barbara Haering was appointed the new Vice President in 2009. CEO of econcept in Zurich, President of the Council of Foundation of the Geneva International Centre for Humanitarian Demining, member of the Board of the Swiss Federal Institute of Technology and of the European Research Area Board, Barbara Haering represents from the swisspeace point of view the critical interface between academic excellence and peacebuilding know-how. It is safe to say that the swisspeace Steering Committee is now well equipped to deal with all future challenges.

Hans-Balz Peter
President

A Year of Radical Change

In the year 2009 swisspeace – the Swiss Peace Foundation – marked out its course for the future. The development of a new strategy for the 2010-2015 period and the reorganization of the institute are among the most significant new factors. Equally important, were the launch of promising new projects and the addition of highly qualified staff members.

During its 20-year Jubilee celebration in 2008, the Foundation was able to look back with pride on a number of accomplishments. To ensure that swisspeace will continue to be successful in the years ahead, a comprehensive new strategy was developed and the process of reorganization orchestrated by Anita Müller (see page 18) was started in 2009. At the same time the newly formed Business Advisory Board began its activities, and the BEFORE project was launched under the leadership of Heinz Krummenacher (see page 16). Furthermore, swisspeace became associated to the University of Basel. New staff members who joined the team in 2009 include Andrea Iff (Business & Peace) and Ursula Keller (KOFF). Matthias Siegfried (MSP) was granted leave for one year to enable him to join the Mediation Support Unit (MSU) of the United Nations in New York.

New Territory

The most important development at the organizational level was the introduction of topic areas that will have a significant influence on the future course of the Swiss Peace Foundation. The management of swisspeace has also been restructured. The new composition as of 1 October 2009 consists of Laurent Goetschel (Research and Innovation), Anita Müller (topic areas and KOFF) and Heinz Krummenacher (Finance and Communications). As in the past this is a 100% management position, of which Anita Müller works 50% in a central leadership role, Heinz Krummenacher and Laurent Goetschel make up the other 50%. Anita Müller is also taking part in certain operational activities, while Heinz Krummenacher above all has responsibility for the BEFORE project, and Laurent Goetschel is focussing on his position as a Professor at the University of Basel.

The BEFORE project brings swisspeace into what in many ways is new territory. This project, which adds the dimension of early warning signs to peacebuilding projects in the field, is organized entirely along civil society lines and financed from private sources.



Networking

The newly created Business Advisory Board should help swisspeace to achieve a better understanding of the way economic actors, who play an increasingly important role in peacebuilding, think and behave. The team has been strengthened by the addition of new members with a lively personal interest in swisspeace topics and active in various areas important to peacebuilding, both thematically and geographically.

The association with the University of Basel enables swisspeace to play a part in the training of doctoral candidates, an increasingly important function. Most significant in this context is the new International Graduate School North-South (IGS), which has the support of the Universities of Basel, Bern and Zurich. In addition to building up the necessary teaching capacities, the IGS established in the framework of the NCCR North-South intends to continue financing doctoral candidates from the South, with the support of the Swiss Agency for Development and Cooperation (SDC).

A Highly Qualified Team

These are just some of the highlights of the year's activities and developments. They are indicative of the many ways in which swisspeace strives both in its research efforts and in practice to create the optimum basis for its sustainable development. The success of such projects depends on swisspeace being able to recruit the necessary highly qualified staff.

It is fortunate therefore that in the course of the past year, swisspeace has been able to recruit new staff members who have all the necessary qualifications. Also already existing members of the team were invited for extended working visits at partner organizations to further their training and education. All benefited from these new experiences. Former staff members have again been recruited after serving in positions abroad. Thus swisspeace can indeed take pride in being an organization in which the learning process not only takes place on paper. In conclusion, it is worth pointing out that the aim of the new organizational structure is to enable an ever greater number of staff members to participate in decision-making and take responsibility.

Laurent Goetschel
Anita Müller
Heinz Krummenacher



Nine years after its founding the Center for Peacebuilding (KOFF) is still viewed by many observers at home and abroad as a showcase model for the promotion of a coherent peace policy. The development of synergies and political dialogue between state and non-state actors were again at the heart of KOFF's activities in 2009. In addition the Center supported the development of peacebuilding capacities through its training and consulting efforts. KOFF is supported by the Federal Department of Foreign Affairs (FDFA) and 47 Swiss non-governmental organizations.

What are Swiss actors doing to implement UN Resolution 1325 on «Women, Peace and Security»? What have been the successes to date, the challenges they face and the lessons learned from these experiences so far? These questions are at the heart of a strategy and learning process conducted by KOFF on behalf of Swiss NGOs and the FDFA. In 2009 the activities of these actors in Colombia were put under the microscope. A select number of participants at a meeting marked by a high level of mutual confidence spoke openly about the potential of their work in the field and the difficulties. This exchange of views on «1325» is just one example of KOFF's many diverse platform activities. Also during the year 2009 the Center for Peacebuilding organized 30 events – working groups, roundtables and

workshops – on selected countries and different aspects of peacebuilding. The aim in each case was to help state and non-state Swiss actors move towards sustainable networking and take a critical look at their own practices in an effort to develop more effective strategies.

A Variety of Consulting Services

The Center for Peacebuilding also provided member organizations with consulting services for their programs and projects in 2009, as well as for the development of peacebuilding concepts and strategies. Support in Dealing with the Past, the Balkans and Gender activities was provided to the FDFA's Political Affairs Division IV (PA IV) in the framework of long-term mandates. KOFF consulting services for NGO members were mainly short-term and included advice on how to implement conflict sensitivity, the evaluation of projects, the mainstreaming of peacebuilding and much more. KOFF's consulting services were also in demand by foreign actors, such as GTZ in Colombia, for the development of training modules. The United Nations Development Programme was also given assistance in developing strategies for a national dialogue process in the Solomon Islands.

Training Courses Much in Demand

Once again the wide range of training opportunities offered by KOFF met with great success in 2009. Among these were KOFF's two-day training courses in such areas as Dealing with the Past in post-conflict contexts and the evaluation of peacebuilding projects. In an effort to ensure a smooth transition from theory to practice, KOFF for the first time introduced a so-called «practice day» to follow each training session. This takes place a few weeks after the workshop, and thus enables the participants to reflect on what they have learned and to discuss the difficulties involved in applying it to their own work. Furthermore, together with Collaborative Learning Projects (CDA) KOFF trained a pool of international consultants on the «Reflecting on Peace Practice» approach, a European first.

In addition, the Center provided various institutions at home and abroad with training courses tailored to their needs. Some of the many customers in 2009 included the FDFA, the Swedish International Development Cooperation Agency (SIDA), the Civil Conflict Transformation Program (Zivik) and the Swiss Armed Forces International Command (SWISS-INT). Altogether KOFF training courses in 2009 were attended by around 300 people from many areas including development cooperation and peacebuilding.

Each month the KOFF Newsletter, in three language editions, keeps members and interested people up to date on the latest developments and activities of Swiss peacebuilding actors. The number of subscribers has now reached 5700, about half of them outside Switzerland.

Outlook

In the year 2010 KOFF will continue to develop expertise in its long-standing main topic areas: Dealing with the Past, Peacebuilding Analysis & Impact and Gender. Member organizations will of course continue to benefit from our many services in the areas of information, consulting and training. A variety of platform events will again be at the core of KOFF activities in 2010. These will include a number of country Roundtables: Israel/Palestine, Nepal, Sri Lanka, Sudan, Southeast Europe and Africa's Great Lakes Region, and other working groups on specific topics.

After more than seven years as head of the KOFF Anita Müller is moving on to take up new swisspeace management responsibilities. Her successor as Program Director will be Ursula Keller, who takes over in February 2010.

Anita Müller
KOFF Program Director until February 2010

Ursula Keller (see photo)
KOFF Program Director as of February 2010



A Transitional Year for NCCR

swisspeace has been a member of the Swiss National Centre of Competence in Research North-South (NCCR North-South), a broad, interdisciplinary network of individual researchers and research institutions since 2001. This network is spread over four continents and is examining different approaches for the promotion of sustainable development. The NCCR North-South is financed by the Swiss National Science Foundation (SNF) and the Swiss Agency for Development and Cooperation (SDC). The year 2009 was a year of transition to the last phase of the program (2009-2013). Efforts were made in order to develop a structure that will make possible the continuation of the network's activities and its institutionalization beyond 2013.

swisspeace worked closely up until June 2009 with the Geneva-based Graduate Institute of International and Development Studies (IHEID). IHEID was partner in the «Work Package» conducted by swisspeace, which concentrated on questions of governance and conflict. The beginning of the third phase of NCCR North-South in July 2009 marked the start of collaboration with another NCCR North-South member – the Development Study Group of the Geographical Institute of the University of Zurich. Three new research projects have come under the swisspeace umbrella for the 2009-2013 period. These projects build on earlier research work, while developing the topics further and exploring them in greater depth.

Continuity...

swisspeace has focused mainly on two research areas in the context of NCCR North-South since 2005: processes of state reconstruction in Africa and Latin America («Negotiating Statehood») and the relationship between the economy, conflict and peace («Conflict and Economy»). Swiss researchers work hand in hand with researchers from the South on these subjects. NCCR North-South invests roughly half of its budget in training researchers from partner countries in the South.

Four doctoral candidates are focusing their efforts on negotiating state power and administration in post-conflict contexts with the help of case studies from Sudan, Ethiopia and Burundi. Two additional doctoral theses focus on questions of nationality and citizenship. One is devoted to the political history of the concept of «Ivoirité» and the other to the mobilization of the «Jeunes Patriotes» during the conflict in the Ivory Coast. An additional study looks at women's access to citizenship thanks to poverty reduction programs in Peru and Bolivia. In the framework of «Conflict and Economy» one study considers the contribution which tourism can make to peace and stability in Nepal, while another explores the economic importance of the khat plant, the leaves of which, like coca leaves, are chewed as an everyday stimulant in Ethiopia and throughout the Horn of Africa, and play an important role in the economy.



... and Innovation

In 2009 swisspeace launched three research projects for the third NCCR phase (2009-2013). The project «Environmental Conflicts Revisited» takes a new look at the question of the relationship between natural resources and conflict and develops it further, this time with the help of case studies from pastoral communities in Ethiopia and West Africa. «Negotiating Statehood in Post-Conflict Africa» researches among other things processes of state reconstruction in the wake of conflict.

The project entitled «The Role of the Private Sector in Peace Promotion» is part of the Business & Peace program and looks at the advantages and limitations of the engagement of private sector actors to peacebuilding and influencing factors.

Application and Institutionalization

The Political Affairs Division IV of the Federal Department of Foreign Affairs has renewed the swisspeace consulting mandate on the political role of traditional authorities in South Sudan beyond the initial two years. Since 2009 the swisspeace website has included a Sudan platform, which provides for the exchange of information and experiences of researchers and practitioners in the field. There is also a study on the political situation in Angola in the wake of the legislative elections of 2008.

Two doctoral candidates are participating in swisspeace operational projects to improve knowledge transfer and synergies between research and practice, while at the same time carrying out their own research. And finally, regular courses offered by swisspeace staff at the University of Basel are helping to disseminate research findings.

During 2009 the Universities of Basel, Bern and Zurich took significant steps towards the founding of a joint North-South International Graduate School. As an associate institute of the University of Basel and a partner in the doctoral program created by the three universities above in 2008 (ProDoc), swisspeace has been at the very heart of these institutional developments.

Didier Péclard
Project Coordinator until July 2009

Christine Schenk
Project Coordinator as of July 2009



The Mediation Support Project (MSP) is a joint venture between swisspeace and the Center for Security Studies of the Swiss Federal Institute of Technology Zurich. The focus in 2009 was once again on research, training, networking and making direct contributions to mediation processes. In particular the project supports the mediation efforts of the Federal Department of Foreign Affairs (FDFA), for example in Darfur, and since 2005 this has enabled the MSP to receive FDFA financing.

In the year under review the MSP directly supported a number of mediation processes. The project provided conflict parties with training in negotiation, mediation and dialogue. These training sessions often provide the first step in a dialogue process. They enable conflict parties to come together informally or create a fair point of departure for negotiations where one party lacks the necessary experience. Negotiation workshops were held in 2009 for parties involved in the Darfur conflict, for the House of Wisdom staff in Gaza,

and a dialogue training was organized in Beijing for delegates from the government of North Korea. Some of these projects, being among the many elements in a mediation process, are being continued in 2010 as part of a long-term strategy.

Training

As well as the direct support for the peace processes already mentioned, the MSP also offers courses for mediators, experts and diplomats. These range from general introductory courses to customized modules for in-depth study in a number of topics. In addition to the broadly conceived Peace Mediation Course, which consists of two modules each lasting one week, more specific courses were also organized: For example, a course in mediation for the staff of the Geneva Centre for the Democratic Control of Armed Forces (DCAF), a workshop in Berlin for persons active in Afghanistan, and training in the economic aspects of peace mediation for United Nations personnel. In addition to MSP-related activities, swisspeace also organized in 2009 courses based on its own mediation training modules. These include training sessions for future Swiss diplomats and for members of the Swiss Expert Pool for Civilian Peacebuilding.

P Networking and Research
Switzerland's role in the area of mediation is also being strengthened by the MSP through research projects and networking. The MSP coordinates the activities of the Mediation Support Network, created in 2008 on its own initiative. This is now comprised of 10 organizations, which like MSP support international peace mediation efforts. Network members meet once or twice a year to plan projects in the area of knowledge management, advocacy and training. The aim is to improve the quality of international mediation efforts. The MSP played a significant role in the preparation of a meeting in London at which participants discussed political developments that have a direct impact on international peace mediation such as the classification of various armed groups as terrorist organizations and the resulting criminalization of contacts with such groups. The meeting also discussed how to improve the quality of guidelines in relation to various aspects of mediation. Collaboration with the United Nations has been significantly strengthened thanks to the signing of a Memorandum of Understanding between swisspeace/CSS and the UN Department for Political Affairs. There are already some interesting joint projects in the pipeline for 2010. In January 2009 the MSP organized an expert workshop in Brussels on the scope and limitations of NGO mediators, with the support of the Irish government and the Crisis Management Initiative (CMI), a Finnish NGO.

Research

The Mediation Support Project was also very active in research in 2009. There were two new publications in the Peace Mediation Essentials series, one on the subject of Dealing with the Past in peace processes and one concerning federalism in mediation processes. Finally, together with the Berghof Foundation for Peace Support a study was published on the subject of insider mediators and their role in informal peace processes, as well as an interview on negotiation strategies with General Sumbeiywo Lazaro, who headed the mediation efforts in the conflict between the Sudanese government and the South Sudan People's Liberation Movement/Army (SPLM/A). In 2010 swisspeace plans to work with additional partners and to develop mediation activities unrelated to the Mediation Support Project.

Elisabeth Baumgartner
MSP Project Coordinator



How Business Actors Can Support Peace Processes

The Business & Peace (B&P) program remains committed to generating new knowledge on how business actors can support peace processes. In 2009, the program concentrated mainly on the conclusion of one and the initiation of two new projects. The finalized project posed questions surrounding intentional and unintentional effects of corporate engagement of the tourism sector on peace processes. The first new project focuses on the involvement of business actors in mediation processes and the second three-year project seeks to understand the advantages, disadvantages and determinants of corporate engagement in peace promotion.

The project «Tourism, Peace and Conflict» was jointly conducted with the Cologne Business School and funded by the German Foundation for Peace Research (DSF). It analyzed the inter-linkages between tourism companies' behavior and peace-building initiatives in Croatia, Rwanda and Sri Lanka. Based on this research two swisspeace Working Papers have been published. One compares the three country cases to develop an understanding of the motivating and impeding factors of corporate engagement, while the other focuses on the specific case of Rwanda.

Business Actors in Mediation Processes
swisspeace's B&P program and the Mediation Support Project started working jointly on a study that aims to contribute to new knowledge on corporate support to mediation processes. In different cases, business actors have played an instrumental and publicly acclaimed role in mediation processes. Nevertheless, little is known about the specific entry points, roles, possibilities and limitations of business involvement. The project is funded by the Swiss Federal Department of Foreign Affairs's Political Affairs Division IV (PA IV).

Private Sector in Peace Promotion

As a research project within the NCCR North-South (Phase III), this new project seeks to improve the understanding of the advantages, disadvantages and determinants of corporate engagement in peace promotion and to generate evidence-based recommendations for peace practitioners. Working together with the NCCR South Asia Regional Office in Kathmandu, the project is comprised of two PhD studies (one within swisspeace) and three shorter case studies in South Asia, Central America and the Horn of Africa.

Andrea Iff
Project Coordinator Business & Peace





D swisspeace together with the Russian nongovernmental organizations FEWER Eurasia and the Peace Mission of General Lebed (PMGL) continue to implement the project known as «Humanitarian Dialogue for Strengthening the Security of the Civilian Population in North Caucasus». The project is financed by Political Affairs Division IV (PA IV) of the Swiss Federal Department of Foreign Affairs (FDFA) and the Swedish Ministry for Foreign Affairs.

In the center of swisspeace activities in 2009 in the framework of this project was a roundtable lasting several days held in La Neuveville, Switzerland in November. Governmental and civil society representatives from Moscow and the North Caucasus came to discuss questions relating to the search for missing persons from the North Caucasus Conflict and the rehabilitation of traumatized victims. One of the main aims of the talks was to obtain information on certain technical problems from international experts and to discuss new concepts. The commitment of those involved in the discussions contributed to the success of this event – a success confirmed by the positive feedback of the participants.

Conference in Pjatigorsk

In December together with project partners FEWER Eurasia and PMGL swisspeace participated in a conference in Pjatigorsk attended by representatives of women's organizations from the North Caucasus and elsewhere in Russia. This time the aim was to develop strategies to improve the integration of women in the dialogue with the authorities. The project partners are currently deciding which of the proposals discussed will be implemented.

Acceptance of the Project

The Russian authorities continue to view this project in a positive light. This is due, in particular, to the unflagging efforts of the Russian project partners to maintain good contacts with officials in the region as well as in Moscow. Given the present circumstances this is particularly important: indeed the security situation in the three North Caucasus republics of Dagestan, Chechnya and Ingushetia has worsened considerably over the past 12 months and the problem of illegal arrests is again a matter of concern. This is not unlike the situation in 2005 when it was decided to launch this joint project. The relations that have since been developed and the experiences garnered provide a good foundation for dealing with this issue.

Jürg Aeberhard
Project Coordinator



BEFORE: Preventing Political Violence

BEFORE – Action to Prevent Political Violence, a joint project of swisspeace and the Alliance for Peacebuilding, tries to link early warning signals to timely preventive measures. The project’s systematic and flexible approach to peacebuilding has proven its worth, even though the situation in Guinea, one of the two project countries, remained tense in 2009.

In the Spring of 2008 the West Africa Advisory Committee recommended that BEFORE adopt Guinea as a second country on which to focus, together with Guinea-Bissau. Following the death of Guinea’s long-reigning dictator Lansana Conté, a number of signs pointed to a possible resurgence of political violence in Guinea on a grand scale. But according to the experts it was not too late for preventive measures, therefore BEFORE activated its peacebuilding mechanism. In May 2009 at a workshop in Conakry, 51 representatives from the state and civil society undertook an in-depth analysis of the situation as a basis for the development of a strategy for dealing with the most likely causes of violence. The resulting action plan focused in particular on shortcomings in state leadership. The aim was to have experts take a closer look at the way in which the army, the police, parliament and the courts function and to highlight their shortcomings.

Unrest Delays Project Implementation

BEFORE began by mandating General Lamine Cissé, former army chief of Senegal and also former interior minister, to undertake an analysis of the defense and security structures in Guinea. However, growing political turmoil in the second half of the year complicated matters. The unrest increased when it became clear that the military junta headed by Moussa Dadis Camara had no intention of handing power over to the civil authorities. The death of Conté in December 2008 had left the country’s fate in the hands of the junta.

The excesses of law enforcement forces, culminating in the murder of an estimated 150 demonstrators in the football stadium of Conakry on 28 December, met with worldwide condemnation, including in Africa itself. The activities of BEFORE in Guinea were brought to a standstill. General Cissé put a temporary halt to his inquiries and BEFORE’s local pilot committee limited itself to observing the situation day by day. When an attempt was made on the life of junta leader Camara forcing him to flee the country, it became quite clear that efforts to prevent a crisis had failed. However, there was an improvement in the situation at the beginning of 2010, enabling BEFORE to resume its activities.

Heinz Krummenacher
BEFORE Project Director

BEFORE



Positive Feedback from the Media and the General Public

During the year under review, swisspeace managed to significantly increase awareness of its activities, in part thanks to the annual conference, the increasingly very positive echos in both print and the electronic media, and the website.

The number of visits to the swisspeace website in 2009 increased by about 25% compared to the previous year. On average visitors surfed the site for about three minutes, a length of stay which is relatively high.

Website Improvements

The website's new Sudan platform provides clearly presented, comprehensive information on the expertise and services offered by the various projects and programs, together with a wealth of background information on the country itself. The Foundation has plans to develop similar services for other countries and topics. swisspeace is now more often seen on the websites of other organizations. Recently, it is present with its contribution on Dealing with the Past on «interportal», the Swiss information platform for international cooperation.

Conference Theme: Relevant and Timely

The theme of the annual conference, «Dealing with non-state armed groups», attracted a larger number of participants than any previous swisspeace conference, amounting to more than 200. The Swiss television news magazine «Tagesschau» broadcast an item on the conference, enabling swisspeace to reach an audience

of more than 800,000 viewers. This and other media coverage – for example in «Echo der Zeit» on Radio DRS, in the Zurich daily NZZ and other newspapers including the «Bund» and the «Tagesanzeiger» – shows that swisspeace really hit the bull's eye in so far as the relevance and timeliness of the conference theme are concerned.

The media is interested in the expertise of swisspeace and increasingly asks for its assessments of current peace and security policy matters. The number of media items concerning swisspeace as well as interviews with staff members showed an increase of 80% in 2009 compared to the previous year. The resonance was especially good with respect to radio and local media.

Events hosted on the premises of swisspeace also attracted a large number of people. Among the most successful was a talk by Nobel Peace Prize laureate Alfredo Pérez Esquivel on Dealing with the Past in Latin America, and an event devoted to climate change as a global security challenge.

Christa Dold
Head of Communications



Over the last 15 years swisspeace has developed from a small institute devoted to peace research into a professional conflict analysis and peacebuilding research center. Today swisspeace has 30 staff members and a very good reputation among its peers at home and abroad. With the help of a new strategy and organizational structure swisspeace intends to make better use in the future of its existing strengths and to further enhance its national and international reputation.

Excellence, greater synergies and a well-defined profile by focusing specifically on a select number of core issues: these are the basis of the strategy decided in 2009 by the Foundation Board and the Committee of the Board. swisspeace will in the future concentrate on developing and extending its efforts in the following four key areas: Peacebuilding Analysis & Impact, Mediation, Dealing with the Past, and Statehood & Conflict.

Greater Synergies and Further Development of Know-How

Henceforth consistent efforts will be made to link swisspeace research and practice-oriented services – consulting, training and platform activities – to these core areas. The goal to increase staffing and know-how should make it possible to increase the number of projects and offer more services to international actors. Appropriate topic areas have been created at the organizational level to

ensure the necessary structural support. An «innovation pool» will allow greater leeway for experimentation with new promising ideas.

Everything that relates to the identity of swisspeace and its strengths is included in the new strategic orientation. This especially means activities at the interface between research and its application, which distinguish swisspeace from most of its partner organizations. But it also includes the unique swisspeace forum activities, which have made it possible to create space for dialogue between a great variety of peacebuilding actors. Other successful projects – KOFF, NCCR, MSP, BEFORE, and Humanitarian Dialogue – will be continued and further strengthened. Last but not least and despite this increase in international activities, the peace policy of Switzerland will continue to receive the lion's share of attention.

Anita Müller
Deputy Director

Staff 2009

Executive Management

Laurent Goetschel
Heinz Kruppenacher
Anita Müller

KOFF

Program Director: Anita Müller
Roland Dittli, Program Officer
Rahel Fischer, Program Officer
Christian Gebhart, Program Officer
Vincent Hug, Intern
Daniela Kohler, Assistant
Cordula Reimann, Program Officer
Sandra Rubli, Program Officer
Jonathan Sisson, Program Officer
Marcel von Arx, Program Officer

NCCR North-South

Program Director: Laurent Goetschel
Project Coordinator: Didier Péclard
Project Coordinator: Christine Schenk
Rina Alluri, Doctoral Candidate
Andrea Iff, Research Project Team Leader
David Lanz, Doctoral Candidate ProDoc
Nora Nagels, Doctoral Candidate
Liliana Rossier, Administration
Sandra Rubli, Doctoral Candidate ProDoc
Martina Santschi, Doctoral Candidate
Approx. 25 additional staff members at home and abroad

Business & Peace

Project Coordinator: Andrea Iff
Project Coordinator: Ulrike Joras
Rina Alluri, Research Fellow

Humanitarian Dialogue

Project Coordinator: Jürg Aeberhard
Christian Gebhart, Project Officer

Mediation Support Project

Project Coordinator: Elisabeth Baumgartner
Project Coordinator: Matthias Siegfried
Blaise Burnier, Project Officer
Nadina Diday, Intern
Sara Hellmüller, Assistant
Vincent Hug, Assistant
David Lanz, Project Officer

BEFORE

Project Director: Heinz Kruppenacher
Eve Amez-Droz, Intern
Nadina Diday, Project Officer
Lotta-Liina Mustonen, Project Officer

Daniel Michel, Research Assistant

Communications

Head of Communications: Christa Dold
Lukas Krienbühl, Intern

Central Services

Head of Central Services: Irène Simouad
Tahir Cinar, IT Manager
Christine Hirschi, Finance
Gabriela Kolb, Administration
Luis Patricio, Cleaning Services
Melanie Reist, Administration
Liliana Rossier, Library/Administration

Community Service

Cyril Amberg, Daniel Bekcic, Can Günes
Deniz, Timo Knöpfli, Jonas Nakonz,
Oliver Portmann

Financial statement 2009

Balance

Assets (in CHF)	2009	2008
Liquid assets	868 600	1 263 859
Receivables	52 686	96 258
Withholding tax	1 194	2 043
Active accruals and deferrals	615 343	492 588
Total liquid assets	1 537 822	1 854 749
Furnishings	15 250	20 950
Office equipment, IT	13 419	24 054
Total fixed assets	28 670	45 005
Total assets	1 566 492	1 899 753
Liabilities (in CHF)		
Obligations	139 852	168 580
Passive deferrals	1 210 347	1 503 506
Accruals	0	4 108
Total borrowed capital	1 350 198	1 676 194
Foundation capital	290 000	290 000
Losses and profits brought forward	-66 441	-47 814
Profits and losses during the year under review	-7 266	-18 627
Total equity	216 294	223 559
Total liabilities	1 566 492	1 899 753

Profit & Loss Account

Expenditures (in CHF)	2009	2008
Operating expenditures:		
Outsourcing	22 705	63 949
Staff costs	751 072	783 018
Other operating expenditures	361 613	486 093
Financial profit	3 801	8 244
Total operating expenditures	1 139 191	1 341 303
Total project expenditures	3 536 416	3 494 155
Total expenditures	4 675 607	4 835 458
Income (in CHF)		
Operating income:		
Public Funds	500 000	420 000
Donations	22 740	33 946
Internal funds / other income	609 185	868 731
Total operating income	1 131 925	1 322 677
Total project income	3 536 416	3 494 155
Total income	4 668 341	4 816 831
Loss / profit	-7 266	-18 627

Comment:

The 2009 annual financial statement was audited by Tschumi + Partner Revisions AG and approved by the swisspeace Foundation Board on May 25, 2010.

Christine Hirschi, Finance

During the year under review, the following titles were published as part of the swisspeace publication series:

Working Paper

1 | 2009: Ulrike Joras (with contributions from Rina M. Alluri and Karsten Palme): Motivating and Impeding Factors for Corporate Engagement in Peacebuilding.

2 | 2009: Rina M. Alluri: The Role of Tourism in Post-Conflict Peacebuilding in Rwanda.

Conference Paper

1 | 2009: Didier Péclard (ed.): Environmental Peacebuilding: Managing Natural Resource Conflicts in a Changing World.

Peace Mediation Essentials

Federalism and Peace Mediation
swisspeace (MSP)/CSS ETH Zurich,
January 2009

Dealing with the Past in Peace Mediation
swisspeace (MSP)/CSS ETH Zurich,
September 2009

Further swisspeace staff members' publications

Alluri, Rina M. 2009. The Role of Social Movements in Post-Apartheid South Africa. The Treatment Action Campaign. Lambert Academic Publishing.

Diday, Nadina. 2009. Gewaltsame Konflikte in Ländern verhindern: von der Rhetorik zur Realität mit BEFORE. Frauenstimme (3).

Goetschel, Laurent and Tobias Hagmann. 2009. Civilian Peacebuilding: Peace by Bureaucratic Means? In: Conflict, Security & Development 9(1), pp. 55-73.

Goetschel, Laurent. 2009. Conflict Transformation. In: Vincent Chetail (ed.) Post-Conflict Peacebuilding. A Lexicon. Oxford University Press, pp. 92-104.

Goetschel, Laurent and Daniel Michel. 2009. Der aussenpolitische Handlungsspielraum der Schweiz als Nichtmitglied der Europäischen Union: Ein Blick auf einige Aspekte der Friedensförderung. Basler Schriften zur Europäischen Integration (89). Europainstitut der Universität Basel.

Goetschel, Laurent. 2009. Europäische Afrikahilfe: Von den Kolonien zur Partnerschaft? In: Georg Kreis (ed.) Europa und Afrika: Betrachtungen zu einem komplexen Verhältnis. Schwabe Verlag.

Krummenacher, Heinz, Hans Günter Brauch, Navnita Chadha Behera, Béchir Chourou, Patricia Kameri-Mbote, Czeslaw Mesjasz and Ursula Oswald Spring (eds.). 2009. Facing Global Environmental Change: Environmental, Human, Energy, Health and Water Security Concepts. Springer.

Krummenacher, Heinz and Albrecht Schnabel. 2009. Towards a Human Security-Based Early Warning and Response System. In: Krummenacher, Heinz, Hans Günter Brauch, Navnita Chadha Behera, Béchir Chourou, Patricia Kameri-Mbote, Czeslaw Mesjasz and Ursula Oswald Spring (eds.) Facing Global Environmental Change: Environmental, Human, Energy, Health and Water Security Concepts. Springer, pp. 1253-1264.

Lanz, David. 2009. Gerechtigkeit oder Frieden. In: Bund, 14. April 2009.

Lanz, David, Giroux Jennifer and Damiano Sguaitamatti. 2009. The Tormented Triangle: The Regionalization of Conflict in Sudan, Chad and the Central African Republic. Working Paper No. 47. Crisis States Research Centre, London School of Economics.

Lanz, David. 2009. Vom linken Projekt zur gängigen Praxis. In: Welt-Sichten (5), pp. 19-22.

Lanz, David and Simon Mason. 2009. Mehrwert oder Leerlauf? Der «Whole of Government»- Ansatz der Schweiz in Sudan. In: Wenger Andreas, Victor Mauer and Daniel Trachsel (eds.) Bulletin 2009 zur schweizerischen Sicherheitspolitik. Center for Security Studies, ETH Zurich, pp. 57-82.

Lanz, David. 2009. Commentary – Save Darfur: A Movement and its Discontents. In: African Affairs 108(433), pp. 669-677.

Schenk, Christine. 2009. Negotiating Statehood and Humanitarian Assistance in Timor-Leste: an Incompatible Pair? In: Christine Cabasset-Semedo, Frédéric Durand (eds.) East-Timor. How to Build a New Nation in Southeast Asia in the 21st Century. Research Institute on Contemporary Southeast Asia.

Please refer to www.swisspeace.org/publications for a complete list of publications. You will find the most important documents of the Swiss Peace Foundation at www.swisspeace.org/aboutus.

Foundation Board

President

Prof. Hans-Balz Peter, Professor of Social Ethics, Hinterkappelen*

Vice President

Dr. Sandra Hedinger, SwissLife Public Affairs Manager, Zurich*

Members

Martine Brunschwig Graf, National Councillor, Geneva

Dr. Erwin Dahinden, Brigadier General, Head of International Relations Swiss Armed Forces, DDPS, Bern

Hugo Fasel, Director of Caritas, Lucerne

Dr. Daniel Goldstein, Journalist, Bern

Prof. Christoph Graf, Historian, Bern*

Ambassador Dr. Thomas Greminger, Head of Political Affairs Division IV, FDFA, Bern

Dr. Barbara Haering, CEO econcept, President GICHD Council of Foundation*

Prof. Hans Hurni, Director of the Center for Development and Environment, University of Bern

Dr. Josef Lang, National Councillor, Zug

Prof. Ueli Mäder, Sociologist, University of Basel

Géraldine Savary, Swiss Council of States, Lausanne

Prof. Daniel Thürer, Director of the Institute of International Law, University of Zurich

Prof. Frédéric Varone, Faculty of Political Science, University of Geneva

Prof. Andreas Wenger, Head of the Research Center for Security Policy of the Federal Institute of Technology, Zurich

Pastor Thomas Wipf, President, Council of the Federation of Swiss Protestant Churches, Bern
Wolfgang Wörnhard, Mediator, Zurich*

Salome Zindel-Staehelin, Swiss Protestant Women's Association and Swiss Catholic Women's Association, Suhr

Permanent Observer: Katharina Eggenberger, State Secretariat for Education and Research, Bern

* Member of the Committee of the Board

Scientific Advisory Board and Business Advisory Board

Scientific Advisory Board

President

Prof. Sabine Maasen, University of Basel

Members

Prof. Hans-Balz Peter, University of Bern

Prof. Lars-Erik Cederman, Center for Comparative and International Studies
(Swiss Federal Institute of Technology and University of Zurich)

Prof. Barbara Harff, United States Naval Academy, Annapolis

Prof. Hans Hurni, University of Bern

Prof. Fred Tanner, Geneva Center for Security Policy (GCSP)

Prof. Klaus-Dieter Wolf, Technical University of Darmstadt and Peace Research Institute
Frankfurt

Business Advisory Board

President

Rolf Tanner, Head of Political & Sustainability Risk Management, SwissRe

Members

Daniel Bloch, CEO, Camille-Bloch

André Lüthi, CEO, Globetrotter

Prof. Hans-Balz Peter, Professor of Social Ethics, President of the Swiss Peace
Foundation Board

Dr. Victor P. Schmid, Communications Consultant

David Wartenweiler, Head of Investment Office, Horizon21

Permanent Observer: Dr. Barbara Dubach, Vice President Corporate Social Responsibility,
Holcim



Join the Support Association and Help Build a More Peaceful World!

swisspeace is convinced that a more peaceful world is possible and that the foundation can play an active role in bringing it about through research, by helping to shape Swiss policy and through an appropriate information policy. To achieve this objective, swisspeace needs both moral and financial support. With this in mind, the Support Association was founded in 1990. It is open to institutions and individual members who are concerned about peace policy.

If you would like to help swisspeace continue with its research in peacebuilding and the causes of political conflict, you can do so by joining our association.

These are the conditions of membership: You

- are asked to make an annual financial contribution (CHF 100 for individuals; CHF 50 at the reduced rate; CHF 500 for institutions);
- will in this way support independent peace research and concrete peace projects;
- will enable us to carry out our information program and to influence Switzerland's peace and security policies;
- can rest assured that all membership fees and donations are entirely devoted to the work of swisspeace.

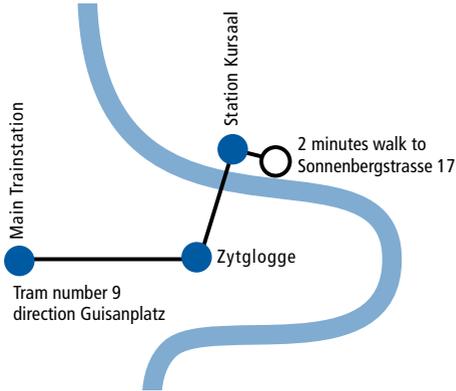
We

- will keep you informed on a regular basis about national and international peace research and peace efforts;
- invite you to all events, notably to the swisspeace annual conference;
- will also keep you informed about the latest in our series of working and conference papers, which we will send to you free of charge on request;
- offer you access to the swisspeace library where you can borrow books and journal issues free of charge.

For additional information, contact us at info@swisspeace.ch or call +41 (0)31 330 12 12 or register online at www.swisspeace.org -> join us.

We look forward to welcoming you as a new member!

Gabriela Kolb
Support Association Administration



**Schweizerische Friedensstiftung
Fondation suisse pour la paix
Fondazione svizzera per la pace
Swiss Peace Foundation**

**swiss
peace**

Sonnenbergstrasse 17
Postfach, CH-3000 Bern 7
Tel +41 (0)31 330 12 12
Fax +41 (0)31 330 12 13
info@swisspeace.ch
www.swisspeace.org